

Australian Financial Security Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Financial Security Authority (AFSA) is an executive agency responsible for maintaining confidence in Australia's personal insolvency and personal property securities systems by delivering fair, efficient and effective regulatory, trustee, registry and information services.

AFSA manages the application of bankruptcy under the *Bankruptcy Act 1966* and the *Bankruptcy (Estate Changes) Act 1997*, and personal property securities under the *Personal Property Securities Act 2009*. AFSA also administers property in accordance with orders made under the *Proceeds of Crime Act 2002* and other Commonwealth legislation. The agency is responsible for Australia's personal insolvency and personal property securities systems, which:

- provide Australian consumers and businesses with tools to manage financial risk
- contribute towards investor and business confidence
- provide enhanced access to finance within the economy.

As part of administering and regulating these systems, AFSA provides Official Trustee and registry services. AFSA's activities that support these systems help to protect creditors and consumers and provide formal options for individuals to deal with unmanageable levels of debt.

AFSA administers the Personal Property Securities Register (PPSR), which is a national online register that provides information to help protect consumers when they are buying personal property.

AFSA is committed to the principles of regulator best practice, 'Continuous improvement and building trust', 'Risk-based and data driven', and 'Collaboration and engagement', as articulated in the Regulator Performance Guide (July 2021). AFSA will embed and act in accordance with these principles when delivering our services and undertaking our functions and we will strive for continuous improvement against these principles. AFSA will do so in the following ways:

- collaborating and engaging with our stakeholders, thereby adopting a whole-of-system perspective
- continuously improving our performance
- building staff capability and enhancing our culture
- leveraging data and digital technology to manage risks proportionately
- being transparent and responsive
- implementing regulations in a modern and collaborative way.

To achieve our outcome — ‘Maintain confidence in Australia’s personal insolvency and personal property securities systems by delivering fair, efficient and effective regulatory, trustee, registry and information services’ — over the coming years, we have identified key activities that will allow us to respond to our environment, meet government service delivery expectations, and deliver on our role as a regulator.

Regulating firmly and fairly

In our efforts to be a firm and fair regulator, we will:

- analyse our existing data and external datasets to gain behavioural insights and improve compliance outcomes
- strengthen intelligence functions that allow us to focus our information and communications in support of our regulatory role.

This will enable us to target our deterrence, interventions and enforcement actions towards the most significant system harms.

Providing world-class government services

In our efforts to be a world-class government service provider, we will:

- drive enhanced digital options to improve user experience, enable self-service and meet community expectations around service quality
- focus on enabling service users to make better-informed decisions, reducing unnecessary administrative and regulatory burdens, and improving end-to-end service design so services are effective and efficient
- modernise our technology environment by using fit-for-purpose solutions that underpin the delivery of digital services and improve operational efficiency.

AFSA’s areas of key activity are aligned with our outcome, and our performance measures articulate the benefits that are intended to be delivered to the community.

Further information on AFSA’s key activities and performance indicators is detailed in the Australian Financial Security Authority Corporate Plan on our website at www.afsa.gov.au.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to AFSA for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, refer to Budget Paper No. 4: Agency Resourcing.

Information in this table is presented on a resourcing (appropriations/cash available) basis, while the 'budgeted expenses by outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: AFSA resource statement — budget estimates for 2022-23 as at Budget March 2022

| | 2021-22 Estimated actual \$'000 | 2022-23 Estimate \$'000 |
|--|--|-------------------------------|
| DEPARTMENTAL | | |
| Annual appropriations — ordinary annual services (a) | | |
| Prior year appropriations available (b) | 75,106 | 74,004 |
| Departmental appropriation (c) | 53,543 | 53,543 |
| s74 External Revenue (d) | 44,694 | 45,660 |
| Departmental capital budget (e) | 3,748 | 3,748 |
| Total departmental annual appropriations | 177,091 | 176,955 |
| Total departmental resourcing | 177,091 | 176,955 |
| ADMINISTERED | | |
| Total administered special appropriations | 3,000 | 3,000 |
| Special accounts (f) | | |
| Opening balance | 131,216 | 126,749 |
| Non-appropriation receipts | 54,094 | 57,993 |
| Total special account receipts | 185,310 | 184,742 |
| Total administered resourcing | 188,310 | 187,742 |
| Total resourcing for entity | 365,401 | 364,697 |
| | 2021-22 | 2022-23 |
| Average staffing level (number) | 410 | 462 |

All figures shown above are GST exclusive and may not match figures in the cash flow statement.

Prepared on a resourcing (appropriations available) basis.

(a) Appropriation Bill (No. 1) 2022-23.

(b) Excludes \$49.77m subject to administrative quarantine by Finance or withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013 (PGPA Act)*.

(c) Excludes departmental capital budget (DCB).

(d) Estimated External Revenue receipts under section 74 of the PGPA Act.

(e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(f) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4: Agency Resourcing. Also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.

1.3 Budget measures

AFSA has no measures announced after the 2021-22 Mid-Year Economic and Fiscal Outlook. For this reason, Table 1.2 is not presented.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for AFSA can be found at: afsa.gov.au/about-us/corporate-publications/corporate-plan

The most recent annual performance statement can be found at: afsa.gov.au/about-us/corporate-information/annual-reports

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Maintain confidence in Australia’s personal insolvency and personal property securities systems by delivering fair, efficient and effective regulatory, trustee, registry and information services.

Linked programs

| |
|--|
| Australian Federal Police |
| Programs |
| <ul style="list-style-type: none"> Program 1.1: Federal Policing – Investigations |
| Australian Taxation Office |
| Programs |
| <ul style="list-style-type: none"> Program 1.1: Australian Taxation Office |
| <p>Contribution to Outcome 1 made by linked programs</p> <p>AFSA provides regulatory advice and information to the AFP to support proceeds of crime work and financial investigations such as foreign bribery and fraud.</p> <p>AFSA exchanges information with the Australian Taxation Office and administers the bankruptcy notices and payment arrangements to support this.</p> |

Budgeted expenses for Outcome 1

Table 2.1.1 shows how much AFSA intends to spend (on an accrual basis) on achieving Outcome 1, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|---|--|-----------------------------|--|--|--|
| Program 1.1: Personal Insolvency and Trustee Services | | | | | |
| ADMINISTERED EXPENSES | | | | | |
| Special appropriations | | | | | |
| <i>Public Governance, Performance and Accountability Act 2013 s77</i> | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| <i>Bankruptcy Act 1966</i> | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Special accounts | | | | | |
| Confiscated Assets Account | 54,921 | 60,639 | 56,812 | 58,009 | 58,009 |
| Confiscated Assets Special Account | 11 | 11 | 11 | 11 | 11 |
| Common Investment Fund Equalisation Account | 309 | 312 | 318 | 324 | 324 |
| Administered total | 58,241 | 63,962 | 60,141 | 61,344 | 61,344 |
| DEPARTMENTAL EXPENSES | | | | | |
| Departmental appropriation | 53,543 | 53,543 | 53,543 | 53,543 | 53,543 |
| s74 External Revenue (a) | 661 | 2,725 | 2,823 | 2,591 | 2,591 |
| Expenses not requiring appropriation in the budget year (b) | 3,252 | 3,610 | 3,511 | 3,456 | 3,460 |
| Departmental total | 57,456 | 59,878 | 59,877 | 59,590 | 59,594 |
| Total expenses for program 1.1 | 115,697 | 123,840 | 120,018 | 120,934 | 120,938 |
| Program 1.2: Operation of a National Register of Security Interests in Personal Property | | | | | |
| DEPARTMENTAL EXPENSES | | | | | |
| s74 External Revenue (a) | 38,780 | 43,089 | 43,734 | 44,107 | 44,107 |
| Expenses not requiring appropriation in the budget year (b) | 154 | 154 | 154 | 154 | 154 |
| Departmental total | 38,934 | 43,243 | 43,888 | 44,261 | 44,261 |
| Total expenses for program 1.2 | 38,934 | 43,243 | 43,888 | 44,261 | 44,261 |

Table 2.1.1 continued over page

Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|--|--|-----------------------------|--|--|--|
| Outcome 1: Totals by appropriation type | | | | | |
| ADMINISTERED EXPENSES | | | | | |
| Special appropriations | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Special accounts | 55,241 | 60,962 | 57,141 | 58,344 | 58,344 |
| Administered total | 58,241 | 63,962 | 60,141 | 61,344 | 61,344 |
| DEPARTMENTAL EXPENSES | | | | | |
| Departmental appropriation | 53,543 | 53,543 | 53,543 | 53,543 | 53,543 |
| s74 External Revenue (a) | 39,441 | 45,814 | 46,557 | 46,698 | 46,698 |
| Expenses not requiring appropriation in the budget year (b) | 3,406 | 3,764 | 3,665 | 3,610 | 3,614 |
| Departmental total | 96,390 | 103,121 | 103,765 | 103,851 | 103,855 |
| Total expenses for Outcome 1 | 154,631 | 167,083 | 163,906 | 165,195 | 165,199 |
| | 2021-22 | 2022-23 | | | |
| Average staffing level (number) | 410 | 462 | | | |

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the *Public Governance, Performance and Accountability Act 2013*.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees, and leasehold principal repayment amounts.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan, which provides further detail about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

Table 2.1.2: Performance measure for Outcome 1

| | | |
|---|--|---|
| <p>Program 1.1: Personal Insolvency and Trustee Services We offer unique and specific expertise in personal insolvency and trustee services which the community, business sectors and government rely on. Our strong industry experience in the administration of insolvent estates upholds the integrity of the personal insolvency system. We deliver value to creditors by performing our functions in a commercially sound way. Our collaborative approach, depth of industry-specific knowledge and strong stakeholder relationships inform our better practice trustee services. We seek to create an environment that minimises harm caused by significant non-compliance with the law or a failure by the regulated community to adhere to an expected standard of behaviour.</p> | | |
| Key activities (a) | Regulating firmly and fairly Providing world-class government services | |
| Year | Performance measures | Expected performance results |
| Current year 2021-22 | Minimising harm | Target: Firm and fair compliance outcomes Assessment: On track |
| | Managing compliance and promoting awareness | Target: Effective action taken to manage compliance Assessment: On track |
| | Influencing behaviours | Target: Effective action taken to respond to emerging issues and improve the understanding of compliance responsibilities Assessment: On track |
| | Effective and efficient services | Target: Improved user satisfaction and reduced effort Assessment: On track |
| | Effective and efficient management of assets held by the Official Trustee | Target: Effective action taken to maximise return on assets Assessment: On track |
| | Payment services – proportion of distribution to creditor paid within three months of last receipt | Target: ≥ 80 per cent Assessment: On track |
| | Quality information | Target: Effective action taken to digitise and improve information services Assessment: On track |

Table 2.1.2: Performance measure for Outcome 1

| Program 1.1: Personal Insolvency and Trustee Services | | |
|---|--|---|
| Year | Performance measures | Expected performance results |
| Current year 2021-22 (continued) | Online services availability | Target: ≥ 99 per cent (excluding publicised maintenance periods) Assessment: On track |
| Year | Performance measures | Planned performance results |
| Budget year 2022-23 | Minimising harm | Firm and fair compliance outcomes |
| | Managing compliance and promoting awareness | Effective action taken to manage compliance |
| | Influencing behaviours | Effective action taken to respond to emerging issues and improve the understanding of compliance responsibilities |
| | Effective and efficient services | Improved user satisfaction and reduced effort |
| | Effective and efficient management of assets held by the Official Trustee | Effective action taken to maximise return on assets |
| | Payment services – proportion of distribution to creditor paid within three months of last receipt | ≥ 80 per cent |
| | Quality information | Effective action taken to digitise and improve information services |
| | Online services availability | ≥ 99 per cent (excluding publicised maintenance periods) |
| Forward estimates 2023-26 | As per 2022-23 | As per 2022-23 |
| <p>Program 1.2: Operation of a National Register of Security Interests in Personal Property</p> <p>Our expertise in combining industry knowledge, legal and financial acumen, technology and a client-centred approach supports the operation of the personal property securities system in Australia.</p> <p>The application of this expertise enables us to deliver innovative solutions in response to the needs of our users and stakeholders. Our working knowledge of personal property securities law and experience in making informed administrative decisions foster confidence in the personal property securities system and support financial risk management and access to finance within the economy.</p> <p>We seek to create an environment that minimises harm caused by significant non-compliance with the law or a failure by the regulated community to adhere to an expected standard of behaviour.</p> | | |
| Key activities | Regulating firmly and fairly Providing world-class government services | |
| Year | Performance measures | Expected performance results |
| Current year 2021-22 | Minimising harm | Target: Firm and fair compliance outcomes Assessment: On track |
| | Managing compliance and promoting awareness | Target: Effective action taken to manage compliance Assessment: On track |

Table 2.1.2: Performance measure for Outcome 1

| Program 1.2: Operation of a National Register of Security Interests in Personal Property | | |
|---|---|---|
| Year | Performance measures | Expected performance results |
| Current year 2021-22 (continued) | Influencing behaviours | Target: Effective action taken to respond to emerging issues and improve the understanding of compliance responsibilities Assessment: On track |
| | Effective and efficient services | Target: Improved user satisfaction and reduced effort Assessment: On track |
| | Quality information | Target: Effective action taken to digitise and improve information services Assessment: On track |
| | Online services availability | Target: ≥ 99 per cent (excluding publicised maintenance periods) Assessment: On track |
| Year | Performance measures | Planned performance results |
| Budget year 2022-23 | Minimising harm | Firm and fair compliance outcomes |
| | Managing compliance and promoting awareness | Effective action taken to manage compliance |
| | Influencing behaviours | Effective action taken to respond to emerging issues and improve the understanding of compliance responsibilities |
| | Effective and efficient services | Improved user satisfaction and reduced effort |
| | Quality information | Effective action taken to digitise and improve information services |
| | Online services availability | ≥ 99 per cent (excluding publicised maintenance periods) |
| Forward estimates 2023-26 | As per 2022-23 | As per 2022-23 |

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2022-23 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

There is no material difference between the entity resourcing and financial statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

The 2022-23 Budget provides a demand-driven funding model for AFSA through a resource agreement with the Department of Finance. AFSA's Personal Insolvency and Trustee Services program is primarily funded through annual appropriations for operating costs and capital replacements. The amount of appropriation AFSA receives is correlated with revenue AFSA earns from fees and charges, however in the 2022-23 Budget, AFSA's appropriation is expected to exceed the revenue earned due to ongoing impacts of COVID-19. A workload funding model usually provides the basis for supported appropriation levels and includes revenue forecasts for fee-paying and levy-funded activities. The model is presented for approval to the Department of Finance on an annual basis, however the 2022-23 Budget has been prepared on historical funding levels due to the uncertainty in revenue forecasts.

Since January 2012, AFSA has administered the national Personal Property Securities Register (PPSR) under the *Personal Property Securities Act 2009*. AFSA retains fees and charges raised to fund the PPSR function under a cost-recovery arrangement approved by government. AFSA has operational responsibility for the administration of PPSR, which includes allowances for future replacement of PPSR assets and capital expenditure for improved service delivery capability as requested by stakeholders.

Administered

Changes in revenue over the budget and forward years are in recognition of changes in bankruptcy workloads.

3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|--|--|-----------------------------|--|--|--|
| EXPENSES | | | | | |
| Employee benefits | 46,042 | 53,585 | 54,747 | 55,934 | 57,111 |
| Suppliers | 38,370 | 35,915 | 35,052 | 34,379 | 33,349 |
| Depreciation and amortisation (a) | 11,684 | 13,370 | 13,762 | 13,382 | 13,245 |
| Finance costs | 294 | 251 | 204 | 156 | 150 |
| Total expenses | 96,390 | 103,121 | 103,765 | 103,851 | 103,855 |
| LESS: | | | | | |
| OWN-SOURCE INCOME | | | | | |
| Own-source revenue | | | | | |
| Sale of goods and rendering of services | 44,614 | 45,580 | 46,323 | 46,464 | 46,464 |
| Other | 80 | 80 | 80 | 80 | 80 |
| Total own-source revenue | 44,694 | 45,660 | 46,403 | 46,544 | 46,544 |
| Gains | | | | | |
| Other | 308 | 308 | 308 | 308 | 308 |
| Total gains | 308 | 308 | 308 | 308 | 308 |
| Total own-source income | 45,002 | 45,968 | 46,711 | 46,852 | 46,852 |
| Net (cost of)/contribution by services | (51,388) | (57,153) | (57,054) | (56,999) | (57,003) |
| Revenue from government | 53,543 | 53,543 | 53,543 | 53,543 | 53,543 |
| Surplus/(deficit) attributable to the Australian Government | 2,155 | (3,610) | (3,511) | (3,456) | (3,460) |
| Total comprehensive income/(loss) | 2,155 | (3,610) | (3,511) | (3,456) | (3,460) |
| Total comprehensive income/(loss) attributable to the Australian Government | 2,155 | (3,610) | (3,511) | (3,456) | (3,460) |

Table 3.1 continued over page

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|--|--|-----------------------------|--|--|--|
| Total comprehensive income/(loss) as per statement of comprehensive income | 2,155 | (3,610) | (3,511) | (3,456) | (3,460) |
| plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) (a) | 2,954 | 3,503 | 3,611 | 3,681 | 3,590 |
| plus: depreciation/amortisation expenses for ROU assets (b) | 4,004 | 4,066 | 4,066 | 3,655 | 3,429 |
| less: lease principal repayments (b) | 3,706 | 3,959 | 4,166 | 3,880 | 3,559 |
| Net cash operating surplus/(deficit) | 5,407 | - | - | - | - |

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, refer to Table 3.5: Departmental capital budget statement.
- (b) Applies to leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|---|--|-----------------------------|--|--|--|
| ASSETS | | | | | |
| Financial assets | | | | | |
| Cash and cash equivalents | 3,244 | 3,403 | 3,653 | 3,675 | 3,675 |
| Trade and other receivables | 79,222 | 78,120 | 77,349 | 76,855 | 76,572 |
| Total financial assets | 82,466 | 81,523 | 81,002 | 80,530 | 80,247 |
| Non-financial assets | | | | | |
| Land and buildings | 29,817 | 23,562 | 17,504 | 13,574 | 15,996 |
| Property, plant and equipment | 10,280 | 8,461 | 9,720 | 13,765 | 11,187 |
| Intangibles | 17,706 | 21,447 | 21,307 | 16,633 | 20,437 |
| Other non-financial assets | 3,971 | 3,971 | 3,971 | 3,971 | 3,971 |
| Total non-financial assets | 61,774 | 57,441 | 52,502 | 47,943 | 51,591 |
| Total assets | 144,240 | 138,964 | 133,504 | 128,473 | 131,838 |
| LIABILITIES | | | | | |
| Payables | | | | | |
| Suppliers | 4,179 | 4,179 | 4,179 | 4,179 | 4,179 |
| Other payables | 1,491 | 1,491 | 1,491 | 1,491 | 1,491 |
| Total payables | 5,670 | 5,670 | 5,670 | 5,670 | 5,670 |
| Interest-bearing liabilities | | | | | |
| Leases | 27,901 | 22,467 | 16,749 | 11,405 | 14,461 |
| Total interest-bearing liabilities | 27,901 | 22,467 | 16,749 | 11,405 | 14,461 |
| Provisions | | | | | |
| Employee provisions | 15,067 | 15,067 | 15,067 | 15,067 | 15,067 |
| Other provisions | 1,075 | 1,095 | 1,116 | 1,137 | 1,158 |
| Total provisions | 16,142 | 16,162 | 16,183 | 16,204 | 16,225 |
| Total liabilities | 49,713 | 44,299 | 38,602 | 33,279 | 36,356 |
| Net assets | 94,527 | 94,665 | 94,902 | 95,194 | 95,482 |
| EQUITY (a) | | | | | |
| Parent entity interest | | | | | |
| Contributed equity | (37,148) | (33,400) | (29,652) | (25,904) | (22,156) |
| Reserves | 6,064 | 6,064 | 6,064 | 6,064 | 6,064 |
| Retained surplus (accumulated deficit) | 125,611 | 122,001 | 118,490 | 115,034 | 111,574 |
| Total parent entity interest | 94,527 | 94,665 | 94,902 | 95,194 | 95,482 |
| Total equity | 94,527 | 94,665 | 94,902 | 95,194 | 95,482 |

Prepared on Australian Accounting Standards basis.

(a) 'Equity' is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity — summary of movement (budget year 2022-23)

| | Retained earnings \$'000 | Asset revaluation reserve \$'000 | Contributed equity/ capital \$'000 | Total equity \$'000 |
|--|--------------------------------|---|---|---------------------------|
| Opening balance as at 1 July 2022 | | | | |
| Balance carried forward from previous period | 125,611 | 6,064 | (37,148) | 94,527 |
| Adjusted opening balance | 125,611 | 6,064 | (37,148) | 94,527 |
| Comprehensive income | | | | |
| Surplus/(deficit) for the period | (3,610) | - | - | (3,610) |
| Total comprehensive income | (3,610) | - | - | (3,610) |
| Transactions with owners | | | | |
| Contributions by owners | | | | |
| Departmental capital budget (DCB) | - | - | 3,748 | 3,748 |
| Sub-total transactions with owners | - | - | 3,748 | 3,748 |
| Estimated closing balance as at 30 June 2023 | 122,001 | 6,064 | (33,400) | 94,665 |
| Closing balance attributable to the Australian Government | 122,001 | 6,064 | (33,400) | 94,665 |

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|---|--|-----------------------------|--|--|--|
| OPERATING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Appropriations | 54,763 | 54,645 | 54,314 | 54,037 | 53,826 |
| Sale of goods and rendering of services | 44,614 | 45,580 | 46,323 | 46,464 | 46,464 |
| Other | 80 | 80 | 80 | 80 | 80 |
| Total cash received | 99,457 | 100,305 | 100,717 | 100,581 | 100,370 |
| Cash used | | | | | |
| Employees | 46,042 | 53,585 | 54,747 | 55,934 | 57,111 |
| Suppliers | 38,062 | 35,607 | 34,744 | 34,071 | 33,041 |
| Interest payments on lease liability | 274 | 231 | 183 | 135 | 129 |
| Total cash used | 84,378 | 89,423 | 89,674 | 90,140 | 90,281 |
| Net cash from/(used by) operating activities | 15,079 | 10,882 | 11,043 | 10,441 | 10,089 |
| INVESTING ACTIVITIES | | | | | |
| Cash used | | | | | |
| Purchase of property, plant and equipment and intangibles | 13,601 | 9,037 | 8,823 | 8,823 | 8,823 |
| Total cash used | 13,601 | 9,037 | 8,823 | 8,823 | 8,823 |
| Net cash from/(used by) investing activities | (13,601) | (9,037) | (8,823) | (8,823) | (8,823) |
| FINANCING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Contributed equity | 3,748 | 3,748 | 3,748 | 3,748 | 3,748 |
| Total cash received | 3,748 | 3,748 | 3,748 | 3,748 | 3,748 |
| Cash used | | | | | |
| Principal payments on lease liability | 5,088 | 5,434 | 5,718 | 5,344 | 5,014 |
| Total cash used | 5,088 | 5,434 | 5,718 | 5,344 | 5,014 |
| Net cash from/(used by) financing activities | (1,340) | (1,686) | (1,970) | (1,596) | (1,266) |
| Net increase/(decrease) in cash held | 138 | 159 | 250 | 22 | - |
| Cash and cash equivalents at the beginning of the reporting period | 3,106 | 3,244 | 3,403 | 3,653 | 3,675 |
| Cash and cash equivalents at the end of the reporting period | 3,244 | 3,403 | 3,653 | 3,675 | 3,675 |

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|--|--|-----------------------------|--|--|--|
| NEW CAPITAL APPROPRIATIONS | | | | | |
| Capital budget — Bill 1 (DCB) | 3,748 | 3,748 | 3,748 | 3,748 | 3,748 |
| Total new capital appropriations | 3,748 | 3,748 | 3,748 | 3,748 | 3,748 |
| Provided for: | | | | | |
| Purchase of non-financial assets | 3,748 | 3,748 | 3,748 | 3,748 | 3,748 |
| Total items | 3,748 | 3,748 | 3,748 | 3,748 | 3,748 |
| PURCHASE OF NON-FINANCIAL ASSETS | | | | | |
| Funded by capital appropriation — DCB (a) | 5,496 | 3,748 | 3,748 | 3,748 | 3,748 |
| Funded internally from departmental resources (b) | 8,105 | 5,289 | 5,075 | 5,075 | 5,075 |
| TOTAL | 13,601 | 9,037 | 8,823 | 8,823 | 8,823 |
| RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE | | | | | |
| Total purchases | 17,999 | 9,037 | 8,823 | 8,823 | 16,893 |
| less: ROU additions | (4,398) | - | - | - | (8,070) |
| Total cash used to acquire assets | 13,601 | 9,037 | 8,823 | 8,823 | 8,823 |

Prepared on Australian Accounting Standards basis.

(a) Includes purchases from current and previous years' departmental capital budgets (DCBs).

(b) Includes the following s74 external receipts: sponsorship, subsidy, gifts or similar contribution; internally developed assets; and proceeds from the sale of assets.

Table 3.6: Statement of departmental asset movements (budget year 2022-23)

| | Buildings \$'000 | Other property, plant and equipment \$'000 | Heritage and cultural \$'000 | Computer software and intangibles \$'000 | Total \$'000 |
|--|---------------------|--|---------------------------------------|--|-----------------|
| As at 1 July 2022 | | | | | |
| Gross book value | 4,294 | 13,045 | 16 | 80,443 | 97,798 |
| Gross book value — ROU assets | 40,983 | - | - | - | 40,983 |
| Accumulated depreciation/ amortisation and impairment | (730) | (2,781) | - | (62,737) | (66,248) |
| Accumulated depreciation/ amortisation and impairment — ROU assets | (14,730) | - | - | - | (14,730) |
| Opening net book balance | 29,817 | 10,264 | 16 | 17,706 | 57,803 |
| CAPITAL ASSET ADDITIONS | | | | | |
| Estimated expenditure on new or replacement assets | | | | | |
| By purchase — appropriation ordinary annual services (a) | 100 | 442 | - | 8,495 | 9,037 |
| Total additions | 100 | 442 | - | 8,495 | 9,037 |
| OTHER MOVEMENTS | | | | | |
| Depreciation/amortisation expense | (753) | (2,261) | - | (4,754) | (7,768) |
| Depreciation/amortisation on ROU assets | (5,602) | - | - | - | (5,602) |
| Total other movements | (6,355) | (2,261) | - | (4,754) | (13,370) |
| As at 30 June 2023 | | | | | |
| Gross book value | 4,394 | 13,487 | 16 | 88,938 | 106,835 |
| Gross book value — ROU assets | 40,983 | - | - | - | 40,983 |
| Accumulated depreciation/ amortisation and impairment | (1,483) | (5,042) | - | (67,491) | (74,016) |
| Accumulated depreciation/ amortisation and impairment — ROU assets | (20,332) | - | - | - | (20,332) |
| Closing net book balance | 23,562 | 8,445 | 16 | 21,447 | 53,470 |

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022-23 for depreciation/amortisation expenses, departmental capital budgets or other operational expenses.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of government (for the period ended 30 June)

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|--|--|-----------------------------|--|--|--|
| EXPENSES | | | | | |
| Payments made through special accounts | 58,241 | 63,962 | 60,141 | 61,344 | 61,344 |
| Total expenses administered on behalf of government | 58,241 | 63,962 | 60,141 | 61,344 | 61,344 |
| LESS: | | | | | |
| OWN-SOURCE INCOME | | | | | |
| Own-source revenue | | | | | |
| Taxation revenue | | | | | |
| Charges | 28,388 | 28,388 | 28,388 | 28,388 | 28,388 |
| Total taxation revenue | 28,388 | 28,388 | 28,388 | 28,388 | 28,388 |
| Non-taxation revenue | | | | | |
| Fees and fines | 73,609 | 77,505 | 78,719 | 79,958 | 79,958 |
| Total non-taxation revenue | 73,609 | 77,505 | 78,719 | 79,958 | 79,958 |
| Total own-source revenue administered on behalf of government | 101,997 | 105,893 | 107,107 | 108,346 | 108,346 |
| Total own-sourced income administered on behalf of government | 101,997 | 105,893 | 107,107 | 108,346 | 108,346 |
| Net (cost of)/contribution by services | (43,756) | (41,931) | (46,966) | (47,002) | (47,002) |
| Surplus/(deficit) before income tax | 43,756 | 41,931 | 46,966 | 47,002 | 47,002 |
| Surplus/(deficit) after income tax | 43,756 | 41,931 | 46,966 | 47,002 | 47,002 |
| Total comprehensive income/(loss) | 43,756 | 41,931 | 46,966 | 47,002 | 47,002 |

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of government (as at 30 June)

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|---|--|-----------------------------|--|--|--|
| ASSETS | | | | | |
| Financial assets | | | | | |
| Cash and cash equivalents | 131,360 | 131,360 | 131,360 | 131,360 | 131,360 |
| Taxation receivables | 15,582 | 15,582 | 15,582 | 15,582 | 15,582 |
| Other receivables | 24,424 | 24,424 | 24,424 | 24,424 | 24,424 |
| Total financial assets | 171,366 | 171,366 | 171,366 | 171,366 | 171,366 |
| Total assets administered on behalf of government | 171,366 | 171,366 | 171,366 | 171,366 | 171,366 |
| LIABILITIES | | | | | |
| Payables | | | | | |
| Other payables | 50 | 50 | 50 | 50 | 50 |
| Total payables | 50 | 50 | 50 | 50 | 50 |
| Total liabilities administered on behalf of government | 50 | 50 | 50 | 50 | 50 |
| Net assets/(liabilities) | 171,316 | 171,316 | 171,316 | 171,316 | 171,316 |

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

| | 2021-22 Estimated actual \$'000 | 2022-23 Budget \$'000 | 2023-24 Forward estimate \$'000 | 2024-25 Forward estimate \$'000 | 2025-26 Forward estimate \$'000 |
|---|--|-----------------------------|--|--|--|
| OPERATING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Charges | 28,388 | 28,388 | 28,388 | 28,388 | 28,388 |
| Fees and fines | 73,609 | 77,505 | 78,719 | 79,958 | 79,958 |
| Total cash received | 101,997 | 105,893 | 107,107 | 108,346 | 108,346 |
| Cash used | | | | | |
| Special account payments | 58,241 | 63,962 | 60,141 | 61,344 | 61,344 |
| Total cash used | 58,241 | 63,962 | 60,141 | 61,344 | 61,344 |
| Net cash from/(used by) operating activities | 43,756 | 41,931 | 46,966 | 47,002 | 47,002 |
| Net increase/(decrease) in cash held | 43,756 | 41,931 | 46,966 | 47,002 | 47,002 |
| Cash and cash equivalents at beginning of reporting period | 131,360 | 131,360 | 131,360 | 131,360 | 131,360 |
| Cash from Official Public Account for: | | | | | |
| Appropriations | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Total cash from Official Public Account | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Cash to Official Public Account for: | | | | | |
| Transfers to other entities (Finance — Whole of Government) | (46,756) | (44,931) | (49,966) | (50,002) | (50,002) |
| Total cash to Official Public Account | (46,756) | (44,931) | (49,966) | (50,002) | (50,002) |
| Cash and cash equivalents at end of reporting period | 131,360 | 131,360 | 131,360 | 131,360 | 131,360 |

Prepared on Australian Accounting Standards basis.